



Catalogue of the

## Administrative Services of the European Union Collection



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## GENERAL INTRODUCTION

### PROVENANCE

The Collection was donated to the Library by Professor Anne Stevens and Dr Handley Stevens in June 2019.

### BRIEF OUTLINE OF THE CAREERS OF PROFESSOR ANNE STEVENS AND DR HANDLEY STEVENS

Professor Anne Stevens received a degree in history from Cambridge University (Newnham College). She was employed as a senior civil servant in the UK and in the British High Commission in Malaysia where she also undertook university teaching. After some years as a full-time mother, she received an MSc in European Studies and a PhD in Government from the London School of Economics and subsequently worked at the University of Sussex and the University of Kent. She became Professor of European Studies at Aston University in 1998. She has been a visiting professor at the University of Paris I, the University of Paris II and the Political Studies Institute, Lille, France.

During his career as a civil servant Dr Handley Stevens gained extensive experience of international work, served as a Departmental Director of Finance and was Under Secretary for International Aviation at the Department of Transport between 1983 and 1987. He was a Visiting Research Associate at the European Institute of the London School of Economics.

Professor Anne Stevens and Dr Handley Stevens are the authors of several books on topics relating to various aspects of the management and administration of the European Commission.

### DESCRIPTION OF THE COLLECTION

The material is presented in the order given in the contents list which preserves as far as possible its original arrangement. It covers the period from 1958 to 2012 focussing mainly on the 1990s and early 2000s.

Comprising documentary evidence and source materials in English, French and German, the collection relates primarily to research conducted in preparation for *Brussels Bureaucrats?: The Administration of*

*the European Union* jointly authored by Professor Anne Stevens and Dr Handley Stevens and published by Palgrave Macmillan in 2000. It provides a representative 'snapshot' of the internal workings of the European Union alongside useful insight into the approach and methods of academics engaged in European Studies.

#### ACKNOWLEDGEMENTS

We are grateful to Professor and Dr Stevens for their assistance in making this material available.

L. Richmond and A. Nardone, University of Bath, 2023

#### **SECTION A                      ACCOUNTABILITY (AC)                      1996-2011**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to accountability within the administrative services of the European Union.

A/1, A/2                      Research material relating to the broad subject theme of accountability within the administrative services of the European Union including reference documents, published writings, newspaper cuttings and a grant application, 1996-2011.  
  
Two folders.

#### **SECTION B                      AGENCIES (AG)                      1994-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to agencies within the administrative services of the European Union.

B/1-B/3                      Conference and briefing papers, and newspaper cuttings relating to agencies and bodies set up by a European Commission or European Council decision but working as autonomous bodies, 1994-2012.  
  
Three folders.

**SECTION C ANNUAL REPORTS (AR) 1967-1999**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to annual reports of European Union institutions.

C/1-C/4 Photocopied extracts of European Commission annual reports (with annotations) relating to institutions of the European Union and their internal administration, 1967-1999.  
Four folders.

**SECTION D BUILDINGS (B) 1996-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to European Union buildings.

D/1-D/3 Policy papers and newspaper cuttings relating to the financing, acquisition and management of European Union buildings, 1996-2012.  
Three folders.

**SECTION E COMMISSION CRISIS, SCANDAL & RESIGNATION (C) 1995-2006**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to crisis, scandal and resignation within the administrative services of the European Union.

E/1-E/6 Newspaper and journal cuttings (French, German and English language) and press releases relating to allegations of fraud and cronyism in the European Commission, the subsequent findings of a Committee of Inquiry and the resignation of the Santer Commission, 1995-2006.  
Six folders.

E/7 16pp typescript entitled 'Select Committee on Public Accounts Twenty-Ninth Report: Financial Management and Control in the European Union', August 1999.

E/8 12pp typescript entitled 'Committee of Independent Experts Second Report: Chapter 7 (provisional draft version), 21 July 1999', 9 August 1999.

E/9 23pp typescript (?incomplete) entitled 'Recommendations of the Committee of Independent Experts' (French and English language), 1999.

**SECTION F CULTURE & EFFECTIVENESS (CE) 1967-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to culture and effectiveness within the administrative services of the European Union.

F/1 Newspaper and journal cuttings (French and English language) relating to the broad subject theme of culture and effectiveness within the European Commission and across the European Union, 1992-2012.

F/2-F/14 Published articles, conference papers and extracts (annotated), reports, drafts and notes (French and English language) relating to research on the culture and effectiveness of the administrative services of the European Union, 1967-2004.

13 folders.

**SECTION G DISCIPLINE, FRAUD & WASTE (D) 1994-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to discipline, fraud and waste within the administrative services of the European Union.

G/1-G/7 Newspaper and journal cuttings relating to fraud, financial controls, budgetary irregularities and waste within the European Commission, 1994-2012.

Seven folders.

G/8 5pp typescript text (annotated) relating to disciplinary procedures by H. Richardson, European Commission, with covering letter, 27 October 1994.

G/9 Three typescript papers (French language) relating to codes of conduct and disciplinary sanctions within the European Union by George Dellis with covering letter, 15 November 1994.

G/10 12pp typescript (copy) entitled 'Judgment of the Court of First Instance of the European Communities (Third Chamber) in Case T-12/94 Daffix v Commission [1995] ECR-SC II-233' (French language), 28 March 1995.

G/11 *Protecting the Community's Financial Interests: The Fight Against Fraud Annual Report 1994*, Commission of the European Communities, 29 March 1995.

G/12 Papers and typescript addresses, including by Neil Kinnock, Vice-President to the European Commission, relating to the European Parliament Committee on Budgetary Control, the European Anti-Fraud Office (OLA) and European Commission action on financial mismanagement in the Statistical Office of the European Communities (EUROSTAT), 2003.

**SECTION H EQUAL OPPORTUNITIES (EO) 1994-2009**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to equal opportunities within the administrative services of the European Union.

H/1, H/2 Research material relating to equal opportunities within the administrative services of the European Union including reference documents, published writings, reports, briefing papers and newspaper cuttings, 1994-2009.

Two folders.

**SECTION J EXTERNAL SERVICES (ES) 1997-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to the external services of the European Commission.

J/1-J/3 Research material relating to the external (or foreign diplomatic) services and overseas mission of the European Union including reference documents, reports, briefing papers, notes and newspaper cuttings, 1997-2012.

Three folders.

**SECTION K FINANCE (F) 1992-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to finance within the administrative services of the European Union.

K/1-K/7 Research material relating to the budget and financial management and regulation of the European Union including reference documents, reports, briefing papers, notes and newspaper cuttings, 1992-2012.  
Seven folders.

**SECTION L HISTORY MODELS & THEORY (HM) 1958-2002**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to history models and theory as applied to the administrative services of the European Union.

L/1-L/7 Published articles and extracts (annotated), reports and notes (French and English language) relating to research on the history, theoretical foundations and analysis of the administrative services of the European Union, 1958-2002.  
Seven folders.

**SECTION M INTERVIEWS (I) 1993-2008**

This section contains notes and correspondence assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to a series of short, informal interviews with members of the European Commission, civil servants, diplomats and administrators covering various aspects of the organisation, work and activities of the administrative services of the European Union.

The original order of the interviews has been preserved.

M/1 Nicholas Ilett, HM Treasury and Counsellor, United Kingdom's Representation to the European Union (UKREP), 11 January 1995 and 3 December 2001.

M/2 Martin Donnelly, HM Treasury, 7 March 1995.

M/3 Niels Ahrendt, Secretariat-General, European Commission, 30 March 1995.

M/4 Adrian Barnett, Directorate-General (DGIXB), European Commission, 30 March 1995.

M/5 Dius Lennon, Directorate-General (Recruitment), European Commission, 30 March 1995.

M/6 Karen Wolstenholme, United Kingdom's Representation to the European Union (UKREP), 30 March 1995.

M/7 Michel van den Abeele, Chef de Cabinet of Karel van Miert, European Commission, 29 March 1995.

M/8 John Fitzmaurice, Secretariat-General, European Commission, 29 March 1995.

- M/9 Raffaele Liberali, Directorate-General (DGIXA), European Commission, 30 March 1995.
- M/10 Sandra Penning, Head of Brussels Office, Kent County Council, 28 March 1995.
- M/11 David Spence, Directorate-General, European Commission, 28 March 1995.
- M/12 Ralf Dreyer, Directorate-General, European Commission, 29 March 1995.
- M/13 A. Bouratsis, Directorate-General (Cultural Affairs), European Commission, 9 November 1995.
- M/14 H. Offele, Secretariat-General, European Commission, 8 November 1995.
- M/15 Jean-Benoit Liger, Directorate-General (DGIXA), European Commission, 6 November 1995.
- M/16 Martin Power, Directorate-General (DGXV), European Commission, 7 November 1995.
- M/17 John Mogg, Directorate-General (DGXV), European Commission, 7 November 1995.
- M/18 Leon Gordon, Directorate-General (DGXXI), European Commission, 6 November 1995.
- M/19 Laura Viqueira, Directorate-General (DGIX), European Commission, 9 November 1995.
- M/20 Joan Scott, Secretariat-General, European Commission, 8 November 1995.

- M/21 W. Brugge, Directorate-General (DGXIV), European Commission, 7 November 1995.
- M/22 Irène Souka, Directorate-General (DGIV), European Commission, 7 November 1995.
- M/23 David Bearfield, Directorate-General (DGX), European Commission, Cabinet of Neil Kinnock, European Commissioner for Transport and Director, European Personnel Selection Office, 9 November 1995, 22 September 1999 and 14 July 2008.
- M/24 Marcell von Donat, Directorate-General (DGIX), European Commission, 29 March and 8 November 1995.
- M/25 Claude Probst, Directorate-General (DGVII), European Commission, 8 November 1995.
- M/26 Louise Overbury and Deborah Bronnert, Cabinet of Neil Kinnock, European Commissioner for Transport, 9 November 1995.
- M/27 C. Brumter, Assistant to Heinrich von Moltke, Director General, DGXXIII, European Commission, November 1995.
- M/28 Richard Hay, Director General, DGIX (Personnel & Administration), European Commission, 1986-1991, 22 March 1995.
- M/29 John Fuller, Head of European Staffing Unit, Office of Public Service (OPS), Cabinet Office, 13 March 1995.
- M/30 Katherine Elliot, European Staffing Unit, Office of Public Service (OPS), Cabinet Office, 1993.
- M/31 Philippe Petit-Laurent, Directorate-General (DGIX), European Commission, 7 December 1995.



- M/32 Michael Docherty, Directorate-General (DGIII), European Commission, 28 April 1996.
- M/33 Judith Lemprière and Joy Parry, European Staffing Division, Office of Public Service (OPS), Cabinet Office, 8 May 1998.
- M/34 Sarah Evans, Directorate-General (DGIX), European Commission, 22 September 1999.
- M/35 Fernando Frutuoso-Melo, Directorate-General (DGIX), European Commission, 22 September 1999.
- M/36 Alan Pratley, Deputy Director General, DGXX (Financial Control), European Commission, 23 September 1999.
- M/37 Graham Avery, Inspector General, Head of Inspection Générale des Services, European Commission, 23 September 1999.
- M/38 Bob Bonney, Secretariat-General, European Commission, 23 September 1999.
- M/39 Olli Rehn, Cabinet of Erkki Liikanen, European Commissioner for Budget, Personnel and Administration, 23 September 1999.
- M/40 Stephen Clark, Advisor to Secretary-General, European Parliament, 24 September 1999.
- M/41 Alan Zoric and Tony Lockett, Directorate-General, DGV (Employment & Social Affairs), European Commission, 23 September 1999.
- M/42 Rony Sabah, Head of Internal Audit Unit, EuropeAid Cooperation Office and Directorate-General, ECHO (European Civil Protection and Humanitarian Aid Operations), 3 December 2001.

- M/43 Martin Westlake, Director of Consultancies, European Economic and Social Council, 14 July 2008.
- M/44 Clare Wells-Shaddad, Director of Budget and Financial Service, Directorate-General (Finance), European Commission, 14 July 2008.
- M/45 Janet Pitt, Director of Administrative Management of Personnel, Directorate-General (Personnel), European Commission, 29 July 2008.
- M/46 John Speed, Director of Human Resources, European Court of Auditors, 25 August 2008.

**SECTION N INTERNAL COMMUNICATIONS (IC) 1994-2008**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to internal communications within the administrative services of the European Union.

- N/1-N/4 Published articles, reports, notes and newspaper cuttings (French and English language) relating to research on the internal communications, transparency and openness of the administrative services of the European Union, 1994-2008.
- Four folders.

**SECTION P                      MANAGEMENT & MODERNISATION (M)                      1983-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to management and modernisation within the administrative services of the European Union.

The original chronological arrangement of the material has been preserved.

P/1-P/7	PRE-1997
P/8-P/13	1997-1999
P/14-P/27	ROMANO PRODI'S PRESIDENCY OF THE EUROPEAN COMMISSION (1999-2004)
P/28-P/30	POST-ROMANO PRODI'S PRESIDENCY OF THE EUROPEAN COMMISSION (1999-2004)

**P/1-P/7                      PRE-1997                      1983-1997**

P/1, P/2                      Published articles, conference paper and notes relating to research on the management and modernisation of the administrative services of the European Union, 1983-1996.

Two folders.

P/3-P/5                      European Commission documents (French and English language) relating to the management and modernisation of the administrative services of the European Union, 1992-1997.

Three folders.

P/6                      *Commission Européene: Reflexions sur L'Efficacité de L'Institution et de son Administration*, November 1994.

P/7                      *Reflexions sur L'Efficacité de L'Institution (Deuxième Rapport): L'Image de la Commission et de ses Services*, December 1995.

**P/8-P/13                      1997-1999                      1997-1999**

P/8-P/10                      European Commission documents (French and English language) relating to the management and modernisation of the administrative services of the European Union, 1997-1998.

Three folders.

P/11, P/12                      Published articles, newspaper cuttings and copies of *EuReforme* (Association of Reform-minded Staff of the EU Institutions) papers and newsletters (French and English language), relating to staff reactions to the management and modernisation of the administrative services of the European Union, 1998.

Two folders.

P/13                      Union flyers and press reports (French and English language) relating to the management and modernisation of the administrative services of the European Union, 1998-1999.

**P/14-P/27                      ROMANO PRODI'S PRESIDENCY OF THE EUROPEAN COMMISSION (1999-2004)                      1999-2007**

P/14-P/19                      Published articles, conference papers and notes relating to academic comment on the management and modernisation of the administrative services of the European Union during, 2000-2001.

Six folders.

P/20-P/23                      European Commission documents (French and English language) and newspaper cuttings relating to the management and modernisation of the administrative services of the European Union, 1999-2002.

Four folders.

P/24 *EuReforme* (Association of Reform-minded Staff of the EU Institutions) newsletters and newspaper cuttings (French and English language), relating to staff reactions to the management and modernisation of the administrative services of the European Union, 2000-2001.

P/25-P/27 Newspaper cuttings relating to the management and modernisation of the administrative services of the European Union, 1999-2007.

Three folders.

**P/28-P/30 POST-ROMANO PRODI'S PRESIDENCY OF THE EUROPEAN COMMISSION (1999-2004) 2007-2012**

P/28, P/29 Published articles and newspaper cutting relating to academic comment on the management and modernisation of the administrative services of the European Union, 2007-2008.

Two folders.

P/30 Newspaper cuttings relating to the management and modernisation of the administrative services of the European Union, 2008-2012.

**SECTION Q PEOPLE, CONTACTS AND ANECDOTAL STORIES (PP) 1977-2011**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to the individual members of staff within the administrative services of the European Union.

Q/1-Q/5 Newspaper cuttings relating to prominent and long-serving members of European Commission personnel, 1977-2011.

Five folders.

**SECTION R PERSONNEL (P) 1979-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to personnel management, staff regulations and employee relations within the administrative services of the European Union.

R/1 *Staff Regulations: Regulations and Rules applicable to officials and other servants of the European Communities*, April 1986.

R/2 *Staff Regulations: Regulations and Rules applicable to officials and other servants of the European Communities*, December 1993.

R/3 155pp typescript entitled 'Proposal for a Council Regulation amending the Staff Regulations of officials and the Conditions of Employment of other servants of the European Communities', Commission of the European Communities, 24 April 2002.

R/4 *Staff Regulations of Officials of the European Communities & Conditions of Employment of other servants of the European Communities*, 1 May 2004.

R/5 *Reform of Staff Regulations: Explanatory fiches*, 1 May 2004.

R/6-R/9 Reports, formal communications and briefing papers (French, German and English language) relating to personnel policy, management and regulation within the administrative services of the European Union, 1979-2008.

Four folders.

R/10-R/13 Published articles, conference papers, academic comment and notes relating to personnel policy, management and regulation within the administrative services of the European Union, 1987-2004.

Four folders.

R/14-R/17 Newspaper cuttings relating to personnel policy, management and regulation within the administrative services of the European Union, 1992-2012.

Four folders.

**SECTION S RECRUITMENT & INTERNAL PROMOTION (R) 1976-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to the recruitment and internal promotion of staff within the administrative services of the European Union.

S/1-S/11 Reports, formal communications and briefing papers (French and English language) relating to recruitment, promotion and career progression within the administrative services of the European Union, 1988-2008.

Eleven folders.

S/11-S/15 Published articles, conference papers, academic comment and notes (French and English language) relating to recruitment, promotion and career progression within the administrative services of the European Union, 1985-2009.

Four folders.

S/16-S/19 Newspaper cuttings relating to recruitment, promotion and career progression within the administrative services of the European Union, 1976-2012.

Four folders.

**SECTION T STAFF REPRESENTATION (SR) 1974-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to staff representation and trade union activity within the administrative services of the European Union.

T/1-T/3 Reports, formal communications and briefing papers (French and English language) relating to staff representation within the administrative services of the European Union, 1974-2006.

Three folders.

T/4 Newspaper cuttings relating to staff representation within the administrative services of the European Union, 1998-2012.

T/5 Formal communications, briefing papers and newspaper cuttings (French and English language) relating to trade union activity within the administrative services of the European Union, 1994-2006.

T/5, T/6 1994.

Two folders.

T/7, T/8 1995.

Two folders.

T/9 2004.

T/10 2005.

T/11 2006.

**SECTION U TRAINING (T) 1985-2009**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to staff induction and training within the administrative services of the European Union.

- U/1 *Commission of the European Communities: Training Programme, 1985.*
- U/2 *Commission des Communautés Européennes: La Nouvelle Politique de la Formation, June 1991.*
- U/3 *Commission des Communautés Européennes Direction Général du Personnel et de l'Administration: Programme - Cadre de Formation, October 1991.*
- U/4 *Commission des Communautés Européennes: Programme de Formation, 1994.*
- U/5 *Commission of the European Communities: Training Plan for the Directorate General for the Internal Market and Financial Services, 1994-1995.*
- U/6 *Commission Européenne: Programme de Formation, 1995.*
- U/7, U/8 Formal communications, briefing papers, notes and newspaper cuttings (French and English language) relating to induction and training within the administrative services of the European Union, 1994-2009.  
Two folders.

**SECTION V WORKING METHODS (WM) 1979-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to working methods within the administrative services of the European Union.

- V/1 *Commission des Communautés Européennes: Manuel des Procédures Opérationnelles, September 1994.*
- V/2 *European Commission: Manual of Operations Procedures, February 1995.*
- V/3 Reports, formal communications and briefing papers (French and English language) relating to working methods and operational procedures within the administrative services of the European Union, 1993-2006.
- V/4-V/11 Published articles, conference papers, academic comment and notes (French and English language) relating to working methods and operational procedures within the administrative services of the European Union, 1979-2004.  
Eight folders.
- V/12-V/14 Newspaper cuttings (German and English language) relating to working methods and operational procedures within the administrative services of the European Union, 1992-2012.  
Three folders.

**SECTION W**                      **WORKING METHODS OF INSTITUTIONS OTHER  
THAN THE COMMISSION (WO)**                      **1977-2012**

This section contains material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research relating to the working methods of institutions other than the European Commission.

W/1                      17pp typescript (annotated) entitled 'One Size Fits All? The Costs and benefits of a Common Framework in the Reform of the Administration of the European Union', Professor Anne Stevens and Dr Handley Stevens, c 2008.

W/2                      Reports, formal communications and briefing papers relating to working methods within institutions other than the European Commission, 1979-1995.

W/3                      Published articles, conference papers and notes (French and English language) relating to working methods within institutions other than the European Commission, 1977-2008.

W/4, W/5                      Newspaper cuttings (French and English language) relating to working methods within institutions other than the European Commission, 1995-2012.  
  
Two folders.

**SECTION X**                      **UNINDEXED RESEARCH MATERIALS**                      **1979-2004**

This section contains a variety of material assembled by Professor Anne Stevens and Dr Handley Stevens during the course of their research but not arranged into any of their main subject area categories. The topics covered are various but all relate to the broad theme of governance and reform within administrative services of the European Union.

The presentation is chronological.

X/1                      *Proposals for the Reform of the Commission of the European Communities and its Services: Report made at the request of the Commission by an Independent Review Body under the chairmanship of Mr Dirk Spierenburg, Brussels, 24 September 1979.*

X/2                      118pp typescript entitled 'Report on European Institutions presented by the Committee of Three to the European Council', October 1979.

X/3-X/7                      SEM 2000.  
  
Reports, official communications, briefings and internal publications (French and English language) relating to 'Sound and Efficient Management' a programme to strengthen financial management within the administrative services of the European Union: SEM 2000, 1995-1999.  
  
Five folders.

X/8                      13pp typescript notes entitled 'EU Case law' detailing European Court cases involving various aspects of employee management within the administrative services of the European Union, with covering letter from Dr Handley Stevens, 18 March 1997.

X/9-X/16                      MAP 2000.  
  
Reports, official communications, briefings and internal publications (French and English language) relating to a three-year programme to reform and modernise administration and personnel policy within the administrative services of the European Union: MAP 2000, 1997-2000.

- X/9-X/12 1997.  
Four folders.
- X/13-X/15 1998.  
Three folders.
- X/16 1999.
- X/17 Interim and final reports relating to the work of the European Commission Reflection Group on Personnel Policy chaired by David Williamson, 1998.
- X/18-X/25 DECODE.  
Reports, official communications, briefings and internal publications (French and English language) relating to 'Designing Tomorrow's Commission' a project to define, adapt and improve the role, structure and operation of the European Commission: DECODE, 1998-1999.
- X/18, X/19 1998.  
Two folders.
- X/20-X/25 1999.  
Six folders.
- X/26 *Committee of Independent Experts: First Report on Allegations regarding Fraud, Mismanagement and Nepotism in the European Commission*, 15 March 1999.
- X/27, X/28 *Committee of Independent Experts: Second Report on Reform of the Commission*, Volumes I & II, 10 September 1999.  
Two folders.

- X/29-X/35 White Paper on Reform of the Commission, 2000.  
Reports, official communications, briefings and internal publications (French and English language) relating to a White Paper setting out a programme of wide-reaching reforms within the administrative services of the European Union, 2000-2005.  
Seven folders.
- X/36 *Commission of the European Communities: European Governance - A White Paper*, 25 July 2001.
- X/37 *The Administrative Evolution and Reform of the European Commission*, Alessandro Baravelli, Università Bocconi, Milan, Italy, 2004.